2018 Annual Implementation Plan

for improving student outcomes

Foster Secondary College (7845)



Submitted for review by Matt Mcphee (School Principal) on 15 November, 2017 at 12:51 PM Endorsed by Shane Wainwright (Senior Education Improvement Leader) on 22 November, 2017 at 02:52 PM Awaiting endorsement by School Council President



Self-evaluation Summary - 2018

Foster Secondary College (7845)

	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.	Self-evaluation Level	Evidence and Analysis
d learning	Building practice excellence	Evolving	Staff PDP plans had common goals around PLT work and staff were asked to align PD with these goals. Admin considered these when approving PD applications. The PLTs in our school are operating in line with the ethos of the DuFour 'Learning by Doing' work
ence in teaching and	Curriculum planning and assessment	Embedding	The first semester of PLT work was focused predominantly on completing the work on a 'guaranteed and viable curriculum' using the mandated FSC curriculum template and housed using common file protocols in Google Drive. The documents included CATs and differentiation where applicable. It is planned going forward that the HITs strategies will also appear where relevant
Excellence	Evidence-based high-impact teaching strategies	Emerging	
	Evaluating impact on learning	Emerging	

Instructional and shared leadership Evolving Strategic resource management Excelling Vision, values and culture Embedding		Building leadership teams	Embedding	
Strategic resource management Excelling Vision, values and culture Embedding	siona rship	Instructional and shared leadership	Evolving	
Vision, values and culture Embedding	rofes leade	Strategic resource management	Excelling	
	<u>е</u>	Vision, values and culture	Embedding	

for	Empowering students and building school pride	Embedding	
climate ning	Setting expectations and promoting inclusion	Embedding	
	Health and wellbeing	Embedding	
Positive lea	Intellectual engagement and self-awareness	Emerging	

nent		Building communities	Embedding	
engagement	ຄ	Global citizenship	Evolving	
munity	in learning	Networks with schools, services and agencies□	Excelling	
Com	F	Parents and carers as partners	Embedding	

Enter your reflective comments	Not Applicable	
Considerations for 2019	Not Applicable	
Documents that support this plan		

Annual Implementation Plan - 2018

FISO Improvement Initiatives and Key Improvement Strategies

Foster Secondary College (7845)

Four Year Strategic Goals Four Year	Strategic Targets Is this selected for focus this year?	12 month target Outline what you want achieve in the next 12 months against your Strategic Plan target.	FISO initiative
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To improve individual learning outcomes for all students by investigating and implementing evidence based, high level teacher practices.	More than 70% of students in each VCE subject will achieve a higher score than that predicted by the GAT with 10% achieving a study score at or above 40. 20% of students in every class will receive an A or a B and at least 80% will show one year's growth or greater in assessment of the Victorian Curriculum over 12 months. 80% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN Reading and Writing results.	Yes	 75% of students in all individual year 12 studies will exceed predicted levels of achievement, as determined by the GAT 90% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN Reading 80% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN Writing results 	Building practice excellence
To set high expectations and develop a culture of high aspiration within the whole college community.	SATSS data will show student motivation to have improved from the 58th percentile to above the 70th percentile and connectedness to school maintained above the 75th percentile. 20% of each year level achieve at or above 9.5 on the SPR and earning 'Gippy Maroons' 20% of Year 7-10 students earn Excellence awards at presentation evening (standardised level of 5 on Semester Reports where A = 2 and B = 1). Parent Opinion Survey results will show a response rate greater than 60% and general satisfaction will be in the 70th percentile	No	Address the discrepancy between girls and boys in terms of these two measures. SATSS data will show boys' motivation and connectedness to school to have improved to above the 50th percentile.	

To improve the motivation, engagement and attendance of all students.	Improve SATSS results for school connectedness to be at or above the state mean over the four years of the School Strategic Plan. Improved SATSS results for male motivation to be at or above the state mean over the four years of the plan. Improved male Student Productivity Reports from 20% to 50% of award recipients. Improve the retention rate of students through to the end of Year 12 from 65% to above 75% Overall attendance rate to meet the state Less than 5% unexplained absence rate.	Yes	SATSS data will show boys' connectedness to school to have improved to above the 50th percentile.	Empowering students and building school pride
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Improvement Initiatives Rationale		
These initiatives resulted from discussions with the SEIL and two SIT team planning sessions.		

Goal 1	To improve individual learning outcomes for all students by investigating and implementing evidence based, high level teacher practices.	
12 month target 1.1	75% of students in all individual year 12 studies will exceed predicted levels of achievement, as determined by the GAT	
	90% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN Reading	
	80% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN Writing results	
FISO Initiative	Building practice excellence	

Key Improvement Strategies	
KIS 1	Build staff efficacy and practice excellence.
KIS 2	Research, develop and implement a consistently applied college Instructional Model (IM) that employs the High Impact Teaching (HITs) strategies

Goal 2	To set high expectations and develop a culture of high aspiration within the whole college community.
FISO Initiative	
Key Improvement Strategies	

Goal 3	To improve the motivation, engagement and attendance of all students.
12 month target 3.1	SATSS data will show boys' connectedness to school to have improved to above the 50th percentile.
FISO Initiative	Empowering students and building school pride
Key Improvement Strategies	
KIS 1	Embed and review a range of actions to encourage better attendance including parent explained absence.
KIS 2	Embed and review a consistent feedback approach across the college to improve student learning.

Define Evidence of Impact and Activities and Milestones - 2018

Foster Secondary College (7845)

Goal 1	To improve individual learning outcomes for all students by investigating and implementing evidence based,				
12 month target 1.1	75% of students in all individual year 12 studies will exceed predicted levels	vels of achievement, as determined l			
	90% of Year 9 students will achieve scores in the High or Medium Relat	ive Growth bands in NAPLAN Readi			
	80% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN W				
FISO Initiative	Building practice excellence				
Key Improvement Strategy 1	Build staff efficacy and practice excellence.				
Actions	Rollout new Learning Specialist position (with appropriate time allowance). The Learning Specialist will teach professional learning. Introduce formal Peer Observations and staff feedback sessions as expected elements of staff PDPs. Update FSC PDP Teacher Guide Learning Specialist to drive specific and targeted PD program for all staff (Professional Learning Days) to built				
Evidence of impact	A formal Peer Observation Program is in place that includes designated time for staff feedback sessions Staff will complete two formal peer observations and reflect on their feedback within the PDP process. All staff have self-identified (with support) specific areas for development that address AIP Goals and meet th Students will understand the purpose of the Peer Observation processes implemented across the school. SOS data will show 'Professional Learning though peer observations' to be at or above the state average for				
Activities and Milestones	Who	Is this a Professional Learning P			
The college will endeavour to build a culture of continuous learning. Students will see teachers building their skills in a collaborative way, in	School Improvement Team	☑ Yes			

effect modelling team work and sharing in a positive way.	
Students will see that staff is united and classroom 'consistency' in expectations and management for teachers will become more obvious.	
The College Leaders will use the school website and Facebook page to ensure the school community are kept aware of the collaborative work of staff and the resultant high performance data.	

Goal 1	To improve individual learning outcomes for all students by investigating and implementing evidence based, high level teacher practices.						
12 month target 1.1	75% of students in all individual year 12 studies will exceed predicted levels of achievement, as determined by the GAT						
	90% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN Reading						
	80% of Year 9 students will achieve scores in the High or Medium Relative Growth bands in NAPLAN Writing results						
FISO Initiative	Building practice excellence						
Key Improvement Strategy 2	Research, develop and implement a consistently applied college Instructional Model (IM) that employs the High Impact Teaching (HITs) strategies						
Actions	Create new PLC Leader position and roll out Learning Specialist position Formalise SGSST&LN Community of Practice and include participation in role descriptions for PLC Leader and Learning Specialist Embed High Impact Teaching Strategies in the development of a college Instructional Model (PLC Leader to drive) Embed HITs in classroom practice (PLC Leader along with PLT Leaders to drive) Curriculum templates to be updated and edited to include HITs where appropriate and student feedback sessions in timelines Targeted strategies to engage and motivate boys to be investigated and included where appropriate in curriculum templates						
Evidence of impact	PLC Leader and LS will: PLC Leader and Learning Specialist attendance at SGSST&LN Community of Practice meetings are occurring at least once a term Teachers will:						

	show evidence of the use of HITs in their curriculum documentation be able to show evidence of the use of HITs at their end cycle PDP reviews Participate in the development of the College Instructional Model to ensure they have ownership SOS data will show: 'Use pedagogical model' to be at or above the state average for secondary schools (2017 - 50th percentile). 'Seek feedback to improve practice' to be at or above the state average for secondary schools (2017 - 46th percentile).							
Activities and Milestones		Who	Is this a Professional Learning Priority	When	Budget			
PLC Leader & Learning Specialist will be given time to undertake PD and research about the best practice in engaging and motivating boys		School Improvement Team	☑ Yes	from: Term 1 to: Term 2	\$29,000.00 □ Equity funding will be used			
PLC Leader & Learning Specialist will present to staff and LS will model strategies that have been presented for staff to observe.		Leading Teacher(s)	☑ Yes	from: Term 1 to: Term 4	\$15,000.00			
Boys will be surveyed on their mot randomly through-out the year to in subjects, teachers, activities etc.		Leading Teacher(s)	☑ Yes	from: Term 1 to: Term 4	\$0.00 ☐ Equity funding will be used			

Goal 2	o improve the motivation, engagement and attendance of all students.					
12 month target 2.1	SATSS data will show boys' connectedness to school to have improved to above the 50th percentile.					
FISO Initiative	Empowering students and building school pride					
Key Improvement Strategy 1	Embed and review a range of actions to encourage better attendance including parent explained absence.					
Actions	Embed and review a range of actions to encourage better attendance including parent explained absence. Create a reward system to encourage higher attendance rates at College events (excursions, camps, extracurricular activities)					

Embed and review the new approach to absence notification - Parent responsibility - Only via Parent Portal in Compass SWC to telephone parents when students have 5 or more unexplained absences to request they update Compass								
Evidence of impact	Parents will: make less phone calls to school to report absence. send less letters to Yr level Coordinators regarding absence require less school support to use Compass to record absences be more comfortable and familiar with the functionality of Compass. The school will: Have more accurate attendance data. Attitudes to attendance for boys will improve to be in at least the third quartile and remain in the fourth quartile for girls Overall attendance data to meet the state average Improved Parent satisfaction with school due to positive language utilised for activities / rewards.							
Activities and Milestones		Who	Is this a Professional Learning Priority	When	Budget			
Student Attendance will be n recording strategies	nore accurate with improved absence	All Staff	□ No	from: Term 1 to: Term 4	\$0.00 □ Equity funding will be used			
Parent use of Compass Port frequent use and familiarity v	al will become better with more with capacity	All Staff	□ No	from: Term 1 to: Term 4	\$0.00 □ Equity funding will be used			
College will see better attendance from students as extra-curricular activities become 'rewards' for good attendance rather than punishments for poor attendance		All Staff	□ No	from: Term 1 to: Term 4	\$0.00 □ Equity funding will be used			
Positive language will be imp attendance as well as feedba	plemented across the school regarding ack and reporting.							

Goal 2	To improve the motivation, engag	To improve the motivation, engagement and attendance of all students.							
12 month target 2.1	SATSS data will show boys' conn	SATSS data will show boys' connectedness to school to have improved to above the 50th percentile.							
FISO Initiative	Empowering students and buildin	g school pride							
Key Improvement Strategy 2	Embed and review a consistent fe	eedback approach across the colleg	je to improve stud	lent learning.					
Actions	Obtain agreed commitment and build teacher capacity to deliver a continuous reporting cycle that shows student progress on CATS in all subjects every six weeks All staff provide 1 on 1 Feedback to students based on most recent SPR and academic performance on CATS All staff to contribute to the development of an agreed feedback proforma for use during 1 on 1 feedback sessions to students Use 1 on 1 Feedback approach to build optimism, resilience and self-efficacy.								
Evidence of impact	every six weeks to students and p Feedback to students will include Students will be able to articulate advice for the next Learning Task Staff use of a consistent Feedbac	Teachers will: Introduce a Continuous Reporting Program using Compass Learning Tasks. These will be published approximately every six weeks to students and parents. Feedback to students will include one to one feedback sessions about Learning Behaviours and Productivity. Students will be able to articulate their learning strengths and weaknesses while also being accountable for implementing feedback advice for the next Learning Task. Staff use of a consistent Feedback approach. Improved SPR data as students are more aware of what is required to achieve better results.							
Activities and Milestones	Who Is this a When Budget Professional Learning Priority Priority								
Continuous Reporting Program ir 2018.	ntroduced from the beginning of	School Improvement Team	☑ Yes	from: Term 1 to: Term 2	\$0.00 □ Equity funding will be used				

One to One Feedback sessions will be conducted with every student after SPR publication. Staff will use a consistent Feedback	PLT Leaders	☑ Yes	from: Term 1 to: Term 4	\$1,000.00
document to ensure students are using common language				be used

Professional Learning and Development Plan - 2018

Foster Secondary College (7845)

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
The college will endeavour to build a culture of continuous learning. Students will see teachers building their skills in a collaborative way, in effect modelling team work and sharing in a positive way. Students will see that staff is united and classroom 'consistency' in expectations and management for teachers will become more obvious. The College Leaders will use the school	School Improvement Team	from: Term 1 to: Term 4	 Planning Preparation Design of formative assessments Moderated assessment of student learning Collaborative Inquiry/Action Research team Curriculum development Peer observation including feedback and reflection Formalised PLC/PLTs Individualised Reflection 	 Whole School Student Free Day Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions Timetabled Planning Day Network Professional Learning Communities of Practice PLC/PLT Meeting 	 SEIL VCAA Curriculum Specialist Primary Mathematics and Science specialists Literacy expertise PLC Initiative Teaching partners Leadership partners School improvement partnerships Internal staff Subject association Bastow program/course Learning Specialist 	 ✓ On-site □ Off-site

website and Facebook page to ensure the school community are kept aware of the collaborative work of staff and the resultant high performance data.					 Literacy Leaders Maths/Sci Specialist External consultants 	
PLC Leader & Learning Specialist will be given time to undertake PD and research about the best practice in engaging and motivating boys	School Improvement Team	from: Term 1 to: Term 2	 Planning Preparation Design of formative assessments Moderated assessment of student learning Collaborative Inquiry/Action Research team Curriculum development Peer observation including feedback and reflection Formalised PLC/PLTs Individualised Reflection 	 □ Whole School Student Free Day □ Professional Practice Day ☑ Formal School Meeting / Internal Professional Learning Sessions □ Timetabled Planning Day □ Network Professional Learning ☑ Communities of Practice ☑ PLC/PLT Meeting 	 SEIL VCAA Curriculum Specialist Primary Mathematics and Science specialists Literacy expertise PLC Initiative Teaching partners Leadership partners School improvement partnerships Internal staff Subject association Bastow program/course Learning Specialist Literacy Leaders Maths/Sci Specialist External consultants 	☑ On-site □ Off-site

PLC Leader & Learning Specialist will present to staff and LS will model strategies that have been presented for staff to observe.	Leading Teacher(s)	from: Term 1 to: Term 4	 Planning Preparation Design of formative assessments Moderated assessment of student learning Collaborative Inquiry/Action Research team Curriculum development Peer observation including feedback and reflection Formatised PLC/PLTs Individualised Reflection 	 Whole School Student Free Day Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions Timetabled Planning Day Network Professional Learning Communities of Practice PLC/PLT Meeting 	 SEIL VCAA Curriculum Specialist Primary Mathematics and Science specialists Literacy expertise PLC Initiative Teaching partners Leadership partners School improvement partnerships Internal staff Subject association Bastow program/course Learning Specialist Literacy Leaders Maths/Sci Specialist External consultants 	On-site
Boys will be surveyed on their motivation and engagement randomly through-out the year to investigate discrepancies in subjects, teachers, activities etc.	Leading Teacher(s)	from: Term 1 to: Term 4	 Planning Preparation Design of formative assessments Moderated assessment of student learning 	 Whole School Student Free Day Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions 	 SEIL VCAA Curriculum Specialist Primary Mathematics and Science specialists Literacy expertise 	☑ On-site□ Off-site

			 Collaborative Inquiry/Action Research team Curriculum development Peer observation including feedback and reflection Formalised PLC/PLTs Individualised Reflection 	 Timetabled Planning Day Network Professional Learning Communities of Practice PLC/PLT Meeting 	 PLC Initiative Teaching partners Leadership partners School improvement partnerships Internal staff Subject association Bastow program/course Learning Specialist Literacy Leaders Maths/Sci Specialist External consultants 	
Continuous Reporting Program introduced from the beginning of 2018.	School Improvement Team	from: Term 1 to: Term 2	 Planning Preparation Design of formative assessments Moderated assessment of student learning Collaborative Inquiry/Action Research team Curriculum development 	 Whole School Student Free Day Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions Timetabled Planning Day Network Professional Learning Communities of Practice PLC/PLT Meeting 	 SEIL VCAA Curriculum Specialist Primary Mathematics and Science specialists Literacy expertise PLC Initiative Teaching partners Leadership partners School improvement partnerships 	Ø On-site □ Off-site

			 Peer observation including feedback and reflection Formalised PLC/PLTs Individualised Reflection 		 Internal staff Subject association Bastow program/course Learning Specialist Literacy Leaders Maths/Sci Specialist External consultants 	
One to One Feedback sessions will be conducted with every student after SPR publication. Staff will use a consistent Feedback document to ensure students are using common language	PLT Leaders	from: Term 1 to: Term 4	 Planning Preparation Design of formative assessments Moderated assessment of student learning Collaborative Inquiry/Action Research team Curriculum development Peer observation including feedback and reflection Formalised PLC/PLTs Individualised Reflection 	 Whole School Student Free Day Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions Timetabled Planning Day Network Professional Learning Communities of Practice PLC/PLT Meeting 	 SEIL VCAA Curriculum Specialist Primary Mathematics and Science specialists Literacy expertise PLC Initiative Teaching partners Leadership partners School improvement partnerships Internal staff Subject association Bastow program/course Learning Specialist Literacy Leaders 	Ø On-site ☐ Off-site

			Maths/Sci Specialist External consultants	
			External consultants	

Documents that support the plan

The school has uploaded the following documents to support the self-evaluation.